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|  |  |
| --- | --- |
| **City** |  |

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| --- |
| **Focus for 2024 Prize:** Emerging issues such as adapting to climate change,  addressing social equity, building urban resilience to counter shock events, etc. |
| 1. As cities around recover from the COVID-19 pandemic, how can they creatively adapt/transform short-term measures that addressed immediate demands to meet longer-term goals and objectives? 2. How can cities increase their resiliency to bolster against future shocks? 3. What can cities do to bridge the gaps of social equity? 4. What immediate measures and long-term plans do cities need to take to adapt to and limit the adverse effects of climate change? |

**Please read the following before proceeding:**

1. Your city must be nominated for Stage A before you proceed with this report. For more information on Stage A Nomination, visit: [go.gov.sg/stagea](https://go.gov.sg/stagea)
2. There are four (4) parts to Stage B Submission. This report refers to **Part II**. For more information on Stage B Submission, visit: [go.gov.sg/stageb](https://go.gov.sg/stageb)

|  |  |  |
| --- | --- | --- |
| **Part** | **Item** | **Remarks** |
| **I** | Key statistics | Key statistics comparing the city today and 10-20 years. |
| **II** | Detailed report | Use this template |
| **III** | Reference letters | At least 2 but not more than 5 reference letters (approx. 600 words each) written and signed by independent third parties who can provide testimony to the success of the city’s urban transformation. |
| **IV** | Supporting documents | Optional documents to support the submission. |

1. There are four (4) sections to this report:

|  |  |  |
| --- | --- | --- |
| **Section** | **Item** | **Remarks** |
| **A** | City portfolio | Information on the city |
| **B** | Master Plan or Strategy | Information on the overall master plan or strategy for the city |
| **C** | Three (3) demonstration projects | Information on three (3) demonstration projects to illustrate the success of the overall Master Plan or Strategy in Section B |
| **D** | Photo gallery | Photos to illustrate Sections A, B and C |

1. Please complete all parts of this report in English. You may require some time and additional resources to complete this report. An incomplete report may not be considered for evaluation.
2. The Stage B Submissions for the 2024 Prize are reviewed independently of past submissions, i.e., information submitted for previous cycles will not be considered.
3. For more information on the evaluation criteria, visit: [go.gov.sg/criteria](https://go.gov.sg/criteria)

**SECTION A** | CITY PORTFOLIO

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **City and leadership** | | | | |
| 1 | **City** |  | | |
| 2 | **Province/state/region**  *(if applicable)* |  | | |
| 3 | **Country** |  | | |
| 4 | **Mayor** *(or equivalent)* |  | | |
| 5 | **Mayor’s term in office** | Click here to enter a date. | **to** | Click here to enter a date. |
| **Map of the city** | | | | |
| 6 | Please provide a map (with scale) indicating the boundary of:   * The city area (area under Mayor’s jurisdiction) * The greater area, e.g., province/state/region *(if available)* * Urban and rural areas within city *(if available)* * City centre or Central Business District *(if available)* | | | |
|  | | | |

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| **Significant projects/major events** | | |
| 7 | **List the significant projects (completed or ongoing) and/or significant regional/international events that your city has undertaken in the past 5-10 years**, e.g., major sporting events, large-scale urban infrastructure, etc. *List no more than 5 items.* | |
| i. |  |
| ii. |  |
| iii. |  |
| iv. |  |
| v. |  |
| **City accolades/rankings** | | |
| 8 | **List the significant city accolades/liveability rankings that your city has attained in the past 5-10 years.***List no more than 5 items.* | |
| i. |  |
| ii. |  |
| iii. |  |
| iv. |  |
| v. |  |
| **Brief description of the city** | | |
| 9 | **Briefly describe your city,** e.g., history, geography, city demographics, economy, culture, and/or any other interesting facts, etc. | |
|  | |

**SECTION B** | MASTER PLAN OR STRATEGY OF THE CITY

*Please include relevant diagrams where applicable.*

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| --- | --- | --- | --- | --- | --- |
| **Overall Master Plan or Strategy of the city** | | | | | |
| 1 | **Name of Master Plan or Strategy** | |  | | |
| 2 | **When was the Master Plan or Strategy implemented?** | | Click here to enter a date. | | |
| 3 | **Period of Master Plan or Strategy** | | Click here to enter a date. | **to** | Click here to enter a date. |
| 4 | **Next review date** | | Click here to enter a date. | | |
| 5 | **Vision statement** | |  | | |
| 6 | **What issues did the Master Plan or Strategy sought to address?** | | | | |
|  | | | | |
| **Integration of plans** | | | | | |
| 7 | **How is the Master Plan or Strategy integrated with regional plans or with neighbouring cities** *(if applicable)***?** | | | | |
|  | | | | |
| 8 | **How is the Master Plan or Strategy funded** *(e.g., provincial/national budget, strategic land sales, public-private partnerships, etc.)***?** | | | | |
|  | | | | |
| **Leadership and Governance** | | | | | |
| 9 | | **What is the governance structure of the city** *(e.g., mayor-council, commission, city manager)***? You may wish to include an organisation chart to illustrate.** | | | |
|  | | | |
| 10 | | **How did the city’s leaders (past and present) bring about the overall transformation of the city?** | | | |
|  | | | |
| 11 | | **Who are the key organisations and stakeholders involved in the city’s transformation?** | | | |
|  | | | |

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| --- | --- |
| **Creativity and innovation** | |
| 12 | **What are the key strategies and actions of the Master Plan or Strategy?** |
|  |
| 13 | **What are some new ideas that were implemented or developed?** |
|  |

|  |  |  |
| --- | --- | --- |
| **Impact of urban initiatives implemented** | | |
| 14 | **How has the Master Plan or Strategy impacted the city in the following areas?** *(Please provide figures/data wherever possible)* | |
| Economy |  |
| Housing |  |
| Transportation |  |
| Environment/ ecology |  |
| Social stability/ quality of life |  |

|  |  |
| --- | --- |
| **Sustainability of the transformation** | |
| 15 | **How does the city ensure the continuity of the plans, in the event of changes in the leadership? Is the Master Plan or Strategy a continuation of earlier plans?** |
|  |
| **Special focus I: social equity** | |
| 16 | **What are your social integration strategies to address changing demographics and vulnerable groups,** *(e.g., ageing population, new residents/migrants/refugees, unemployed youths, the poor, minorities, etc.)***?** |
|  |
| **Special focus II: climate change & urban resilience** | |
| 17 | **What are your key plans (in brief) to address and mitigate the effects of climate change** *(e.g., sustainable transportation, energy efficiency, renewables, resilience to shock events, resources sufficiency, etc.)***?** |
|  |

**SECTION C** | DEMONSTRATION PROJECTS

* *Please provide information on* ***three (3) key demonstration projects*** *of a suitable scale,**implementation effort, and**impact to illustrate the success of the Master Plan or Strategy in* ***SECTION B****.*
* *Please refer to* ***ANNEX A*** *for a non-exhaustive list of project types.*
* *Please include relevant diagrams where applicable.*

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| Demonstration Project 1 | | | | | | |
| **Background** | | | | | | |
| 1 | **Project name** | |  | | | |
| 2 | **Type**  *(refer to Annex A)* | | Choose an item.  Others: | | | |
| 4 | **Size**  *(if applicable)* | |  | | | |
| 5 | **Location** | |  | | | |
| 6 | **Lead agency/ organisation** | |  | | | |
| 7 | **Other stakeholders involved** | |  | | | |
| 8 | **Status** | | Project completion status *(Click wherever applicable)* |  | Completed | |
| **Year of completion:** |  |
|  | Ongoing | |
| **Expected year of completion:** |  |
| No. of years to implement |  | | |
| Current phase/status |  | | |
| 9 | **Accolades, if any** *(List no more than 5 items)* | | | | | |
| i. |  | | | | |
| ii. |  | | | | |
| iii. |  | | | | |
| iv. |  | | | | |
| v. |  | | | | |

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| --- | --- |
| **Key issues before implementation** | |
| 9 | **What were the key issues faced before the implementation of the project?** |
|  |
| **Objectives** | |
| 10 | **What are the key objectives for the project?** |
|  |
| **Key strategies** | |
| 11 | **What are the key strategies and actions taken?** |
|  |
| **Creativity and innovation** | |
| 12 | **What are the new ideas implemented?** |
|  |

|  |  |
| --- | --- |
| **Impacts of project** | |
| 13 | **How has the project effected positive change on the urban environment and local community?** |
|  |
| **Replicability** | |
| 14 | **Is the project adapted from existing examples? How can the project benefit other areas of the city or other cities?** |
|  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| Demonstration Project 2 | | | | | | |
| **Background** | | | | | | |
| 1 | **Project name** | |  | | | |
| 2 | **Type**  *(refer to Annex A)* | | Choose an item.  Others: | | | |
| 4 | **Size**  *(if applicable)* | |  | | | |
| 5 | **Location** | |  | | | |
| 6 | **Lead agency/ organisation** | |  | | | |
| 7 | **Other stakeholders involved** | |  | | | |
| 8 | **Status** | | Project completion status *(Click wherever applicable)* |  | Completed | |
| **Year of completion:** |  |
|  | Ongoing | |
| **Expected year of completion:** |  |
| No. of years to implement |  | | |
| Current phase/status |  | | |
| 9 | **Accolades, if any** *(List no more than 5 items)* | | | | | |
| i. |  | | | | |
| ii. |  | | | | |
| iii. |  | | | | |
| iv. |  | | | | |
| v. |  | | | | |

|  |  |
| --- | --- |
| **Key issues before implementation** | |
| 9 | **What were the key issues faced before the implementation of the project?** |
|  |
| **Objectives** | |
| 10 | **What are the key objectives for the project?** |
|  |
| **Key strategies** | |
| 11 | **What are the key strategies and actions taken?** |
|  |
| **Creativity and innovation** | |
| 12 | **What are the new ideas implemented?** |
|  |

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| --- | --- |
| **Impacts of project** | |
| 13 | **How has the project effected positive change on the urban environment and local community?** |
|  |
| **Replicability** | |
| 14 | **Is the project adapted from existing examples? How can the project benefit other areas of the city or other cities?** |
|  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| Demonstration Project 3 | | | | | | |
| **Background** | | | | | | |
| 1 | **Project name** | |  | | | |
| 2 | **Type**  *(refer to Annex A)* | | Choose an item.  Others: | | | |
| 4 | **Size**  *(if applicable)* | |  | | | |
| 5 | **Location** | |  | | | |
| 6 | **Lead agency/ organisation** | |  | | | |
| 7 | **Other stakeholders involved** | |  | | | |
| 8 | **Status** | | Project completion status *(Click wherever applicable)* |  | Completed | |
| **Year of completion:** |  |
|  | Ongoing | |
| **Expected year of completion:** |  |
| No. of years to implement |  | | |
| Current phase/status |  | | |
| 9 | **Accolades, if any** *(List no more than 5 items)* | | | | | |
| i. |  | | | | |
| ii. |  | | | | |
| iii. |  | | | | |
| iv. |  | | | | |
| v. |  | | | | |

|  |  |
| --- | --- |
| **Key issues before implementation** | |
| 9 | **What were the key issues faced before the implementation of the project?** |
|  |
| **Objectives** | |
| 10 | **What are the key objectives for the project?** |
|  |
| **Key strategies** | |
| 11 | **What are the key strategies and actions taken?** |
|  |
| **Creativity and innovation** | |
| 12 | **What are the new ideas implemented?** |
|  |

|  |  |
| --- | --- |
| **Impacts of project** | |
| 13 | **How has the project effected positive change on the urban environment and local community?** |
|  |
| **Replicability** | |
| 14 | **Is the project adapted from existing examples? How can the project benefit other areas of the city or other cities?** |
|  |

**SECTION D** | PHOTO GALLERY

*Please do not compress images beyond ‘Print quality’, i.e., 220ppi.*

|  |  |  |
| --- | --- | --- |
| Overview of the city | | |
| 1 | Please attach images showing the overview of the city *(up to 6 images)* | |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |

|  |  |  |
| --- | --- | --- |
| Overall Master Plan or Strategy | | |
| 2 | Please attach images showing the overall Master Plan or Strategy *(up to 3 images)* | |
|  | |
| Caption (image credit) | |
|  |  |
| Caption (image credit) | Caption (image credit) |

|  |  |  |
| --- | --- | --- |
| Before and after the city’s transformation | | |
| 3 | Please attach images showing the before and after of the city’s transformation *(up to 6 images)* | |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |

|  |  |  |
| --- | --- | --- |
| Demonstration project 1 | | |
| 4 | Please attach images showing the demonstration project 1 *(up to 6 images)* | |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |

|  |  |  |
| --- | --- | --- |
| Demonstration project 2 | | |
| 5 | Please attach images showing the demonstration project 2 *(up to 6 images)* | |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |

|  |  |  |
| --- | --- | --- |
| Demonstration project 3 | | |
| 6 | Please attach images showing the demonstration project 3 *(up to 6 images)* | |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |
|  |  |
| Caption (image credit) | Caption (image credit) |

**ANNEX A** | NON-EXHAUSTIVE LIST OF DEMONSTRATION PROJECT TYPES

*The following is a list of project types collated based on past submissions for the Prize. This list is non-exhaustive and serves only as a reference. If your city’s demonstration project(s) does not fall into any of the categories, please indicate under ‘Others’.*

|  |  |  |  |
| --- | --- | --- | --- |
| **S/N** | **CATEGORY** | **TYPES** | |
| 1 | **Governance** | *Governance re-structuring* | *Public services/e-governance* |
| *Participatory planning processes* | *Public-private partnerships* |
| 2 | **Urban regeneration** | *Brownfield redevelopment* | *Conservation of heritage* |
| *Public spaces development* |  |
| 3 | **Adapting to climate change** | *Energy transition/low carbon* | *Flood protection* |
| *Storm-water management* | *Disaster mitigation* |
| 4 | **Environmental projects** | *Urban greenery/ecology* | *City beautification* |
| *Urban agriculture* | *Water management* |
| *Waste management* |  |
| 5 | **Economic development initiatives** | *Industry development* | *Regional or international events* |
| *Tourism development* |  |
| 6 | **Sustainable transport** | *Transport infrastructure* | *Shared mobility* |
| *Electric vehicles* | *Traffic/transport management* |
| *Urban logistics* |  |
| 7 | **Social equity** | *Affordable housing* | *Social integration initiatives* |
| *Universal design* | *Shared spaces* |
| 8 | **Smart city initiatives** | *Smart technology* | *Big data* |
| 9 | **Others** | *COVID-19 measures* | *Others* |